



# Bond Accountability Committee Meeting

October 21, 2015



## Agenda

- Welcome & Introductions 5:00pm
- Public Comments 5:05pm
- Program Update 5:15pm
- BAC Discussion 6:30pm
- Wrap-Up 6:50pm
- Adjourn 7:00pm

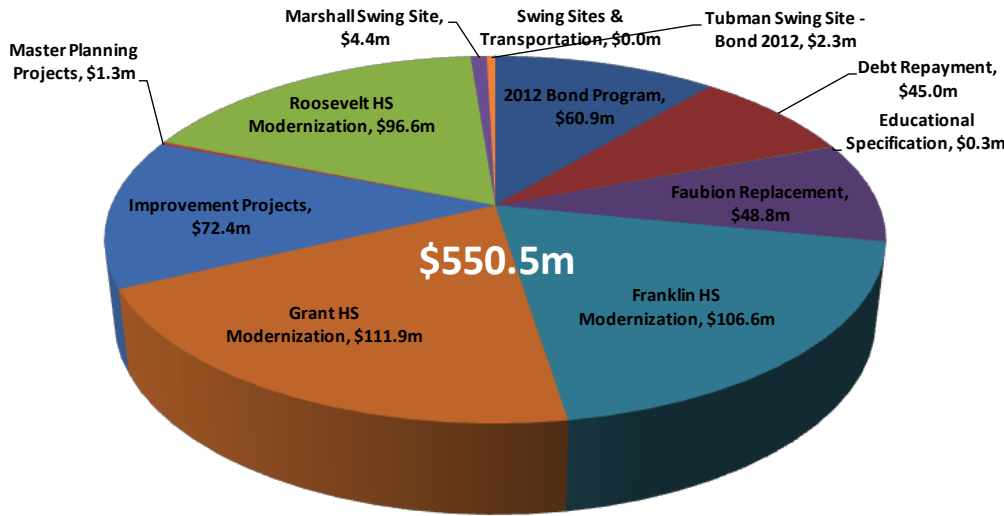


# Public Comments



# Program Update

## Program Projected Budget Break-Down



## Balanced Scorecard Program Status

Perspective	Last Meeting	Current
Overall	Green	Green
Budget	Green	Green
Schedule	Green	Green
Stakeholder	Green	Green
Equity	Green	Green

## Comments

1. Franklin HS is in the Construction Phase
2. Roosevelt HS in the Construction Phase
3. Faubion PK-8 is in the Contracting phase
4. Grant HS is in the Master Planning Phase
5. IP15 projects are all in the Construction/Close-Out Phase
6. Tubman Improvement Project is in the Close-Out Phase
7. IP16 is in the Design Phase

## Schedule

### ONGOING PROJECTS

Projects	Construction Complete	2014				2015				2016				2017				2018			
		1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr	1 Qtr	2 Qtr	3 Qtr	4 Qtr
Franklin HS	Mar 2017	[Gantt bars showing project progress]																			
Roosevelt HS	Nov 2017	[Gantt bars showing project progress]																			
Grant HS	Mar 2019	[Gantt bars showing project progress]																			
Faubion PK-8	Apr 2017	[Gantt bars showing project progress]																			
IP14	Aug 2014	[Gantt bars showing project progress]																			
IP15	Aug 2015	[Gantt bars showing project progress]																			
IP15-Science	Aug 2015	[Gantt bars showing project progress]																			
IP15-Maplewood	Aug 2015	[Gantt bars showing project progress]																			
Tubman Improve	Aug 2015	[Gantt bars showing project progress]																			
IP16	Aug 2016	[Gantt bars showing project progress]																			

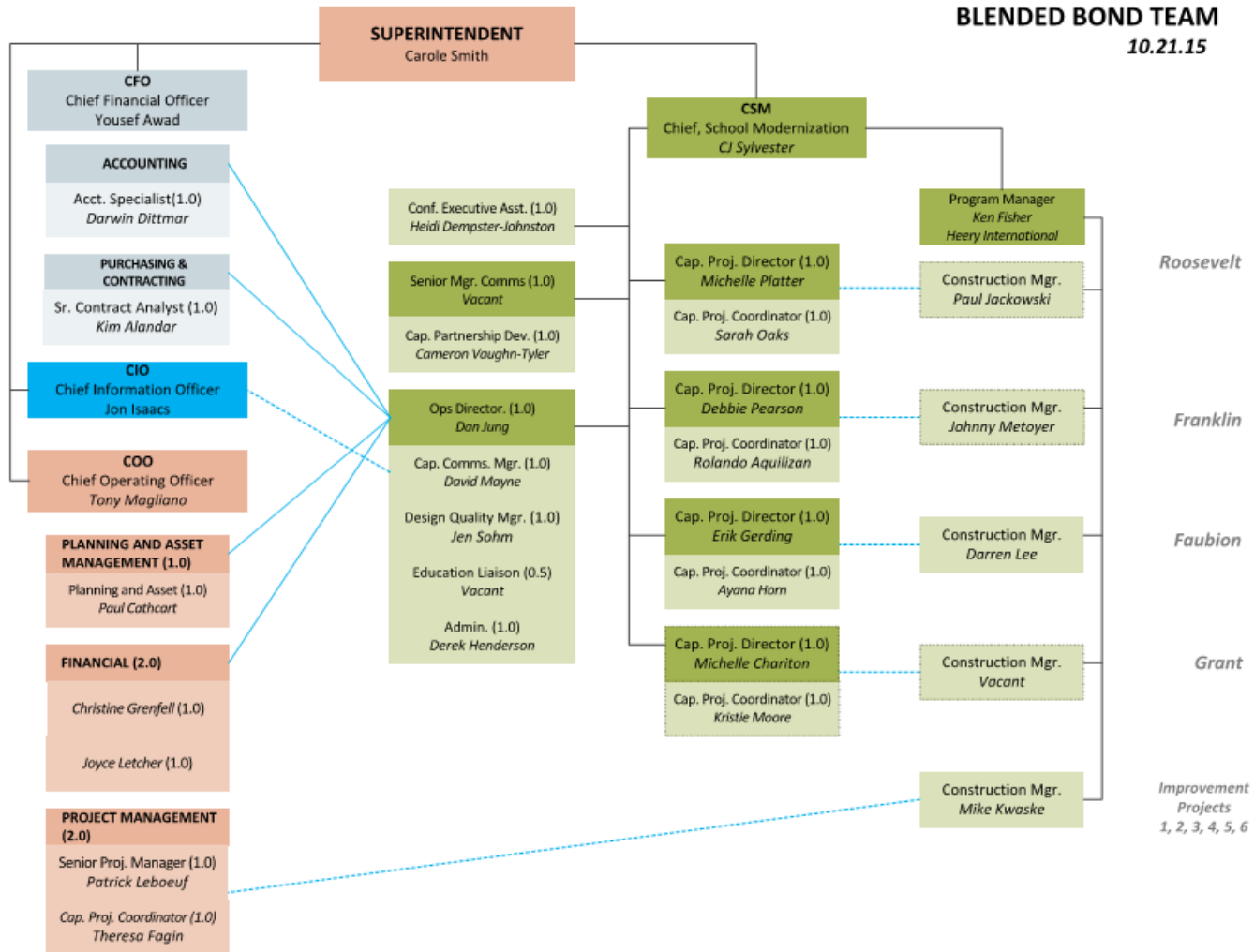
Planning & Design  
Construction and Post Construction Activities  
Move In - Close-out - Warranty

## Anticipated Progress Next Period

1. Franklin HS will continue in the Construction Phase
2. Roosevelt HS will continue in Construction Phase 1
3. Faubion PK-8 will have a general contractor on board
4. Grant will be in the Schematic Design Phase
5. Two IP15 projects will be completing elevators
6. IP16 will be in Construction Documents



# Program Update – Organization Chart



**LEGEND**

- Direct Coordination
- - - Direct Support



# Program Update

## Balanced Scorecard – Overall Perspective

### Narrative Comments:

- Roosevelt High School construction activities are in full swing. Temporary facilities were in place and ready for students/teachers by start of school.
- Franklin High School construction operations began on time and are proceeding on plan.
- Faubion School replacement design team has completed. Five general contractors were determined to be qualified and received the ITB in Oct.
- Construction activities successfully completed at 27 school sites for the Summer 2015 project; school started on time at all sites with elevator construction continuing through the school year as it did for the Summer 2014 project.
- Marshall and Tubman swing sites successfully occupied by students and staff at the start of the school year.

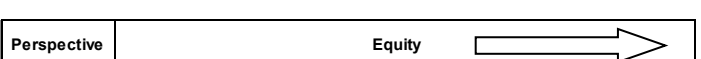
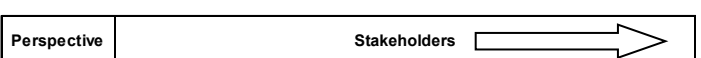
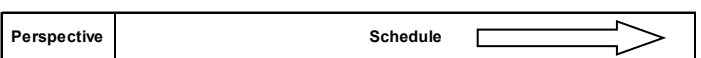
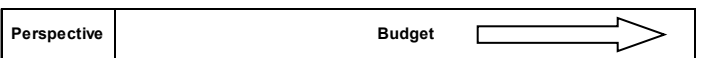
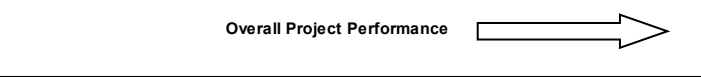
Color Key	
	Good
	Concerns
	Difficulty



Perspective	Perform
Budget	
Schedule	
Stakeholders	
Equity	
Average	

### 2012 Bond Projects

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman	Program Contingency	Program Mgmt
-------------------	--------------	------------	-------------------	-------------	-------------------	-----------------------	----------	-----------------	-------------------------	--------	---------------------	--------------





# Program Update

## Balanced Scorecard – Schedule Perspective

**Narrative Comments:**

- Despite programmatic change variances to the design schedule, construction remains on schedule for completion at Roosevelt and Franklin.
- The elevator at Beach was available to students on the first day of classes. Improvement Project 2014 is now in the close-out phase.
- All Summer 2015 project sites opened to students on time. Occupancy was achieved on 27 Improvement sites plus Marshall for Franklin, Tubman for Faubion and temp facilities at Roosevelt. In total, 30 active construction sites opened on schedule.
- Summer 2016 project design activities have begun with 2 design firms. Community outreach is planned to begin in February 2016.
- Benson Campus design team has been selected..

<b>Color Key</b>	<b>Schedule Perspective</b>	<b>Strategic Obj.</b>	<b>Perform</b>								
<table border="1"> <tr><td style="background-color: green;">Good</td></tr> <tr><td style="background-color: yellow;">Concerns</td></tr> <tr><td style="background-color: red;">Difficulty</td></tr> </table>	Good	Concerns	Difficulty	<table border="1"> <tr><td style="background-color: green;">A</td></tr> <tr><td style="background-color: green;">B</td></tr> <tr><td style="background-color: green;">C</td></tr> <tr><td style="background-color: green;">D</td></tr> <tr><td style="background-color: green;">Average</td></tr> </table>	A	B	C	D	Average		
Good											
Concerns											
Difficulty											
A											
B											
C											
D											
Average											

**2012 Bond Projects**

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman		

Strategic Objectives	Performance Measures	Performance Targets
----------------------	----------------------	---------------------

<b>Objective A</b> Establish Schedule Target & Strategy	<table border="1"> <tr><td style="width: 5%;">1</td><td style="width: 75%;">Occupancy Date Goal Established</td><td style="width: 20%;"></td></tr> <tr><td>2</td><td>Project Execution Strategy Developed</td><td></td></tr> <tr><td>3</td><td>Overall Project Schedule Established</td><td></td></tr> </table>	1	Occupancy Date Goal Established		2	Project Execution Strategy Developed		3	Overall Project Schedule Established		
1	Occupancy Date Goal Established										
2	Project Execution Strategy Developed										
3	Overall Project Schedule Established										

<b>Objective B</b> Planning, Permitting & Design Phases on Schedule	<table border="1"> <tr><td style="width: 5%;">4</td><td style="width: 75%;">Design Contract Award</td><td style="width: 20%;"></td></tr> <tr><td>5</td><td>Schematic Design Completed</td><td rowspan="3">Green = &lt; 0 weeks impact on scheduled design completion date. Yellow = 0 - 4 weeks Red &gt; 4 weeks</td></tr> <tr><td>6</td><td>Design Development Completed</td></tr> <tr><td>7</td><td>Land Use Permit Approved</td></tr> <tr><td>8</td><td>Construction Contract Documents</td><td></td></tr> <tr><td>9</td><td>Building Permit Approved</td><td></td></tr> </table>	4	Design Contract Award		5	Schematic Design Completed	Green = < 0 weeks impact on scheduled design completion date. Yellow = 0 - 4 weeks Red > 4 weeks	6	Design Development Completed	7	Land Use Permit Approved	8	Construction Contract Documents		9	Building Permit Approved		
4	Design Contract Award																	
5	Schematic Design Completed	Green = < 0 weeks impact on scheduled design completion date. Yellow = 0 - 4 weeks Red > 4 weeks																
6	Design Development Completed																	
7	Land Use Permit Approved																	
8	Construction Contract Documents																	
9	Building Permit Approved																	

<b>Objective C</b> Construction on Schedule	<table border="1"> <tr><td style="width: 5%;">10</td><td style="width: 75%;">Prime Contract Notice to Proceed</td><td style="width: 20%;"></td></tr> <tr><td>11</td><td>Construction Started</td><td rowspan="2">Green = &lt; 0 weeks impact on scheduled construction completion date. Yellow = 0 - 4 weeks; Red &gt; 4 weeks</td></tr> <tr><td>12</td><td>Substantial Completion Date</td></tr> </table>	10	Prime Contract Notice to Proceed		11	Construction Started	Green = < 0 weeks impact on scheduled construction completion date. Yellow = 0 - 4 weeks; Red > 4 weeks	12	Substantial Completion Date	
10	Prime Contract Notice to Proceed									
11	Construction Started	Green = < 0 weeks impact on scheduled construction completion date. Yellow = 0 - 4 weeks; Red > 4 weeks								
12	Substantial Completion Date									

<b>Objective D</b> Meet Occupancy/Completion Schedule Target	<table border="1"> <tr><td style="width: 5%;">13</td><td style="width: 75%;">FF&amp;E Ordered</td><td style="width: 20%;"></td></tr> <tr><td>14</td><td>FF&amp;E Delivered and Installed</td><td>Same as Objective C</td></tr> <tr><td>15</td><td>Projected Occupancy Date</td><td rowspan="2">Green = &lt; 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks; Red &gt; 4 weeks</td></tr> </table>	13	FF&E Ordered		14	FF&E Delivered and Installed	Same as Objective C	15	Projected Occupancy Date	Green = < 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks; Red > 4 weeks	
13	FF&E Ordered										
14	FF&E Delivered and Installed	Same as Objective C									
15	Projected Occupancy Date	Green = < 0 weeks impact on scheduled date. Yellow = 0 - 4 weeks; Red > 4 weeks									

<b>Projected Occupancy Dates</b>												
09/13	09/17	09/17	09/14	09/17	09/15	09/15	09/19	12/14	09/15	08/15		



# Program Update

## Balanced Scorecard – Stakeholder Perspective

**Narrative Comments:**

1. Stakeholder feedback continues to be largely positive with a handful of lower scores in the "yellow". When cores in the "yellow" (or "red") are received we review the comments and follow up as necessary.

Color Key	
	Good
	Concerns
	Difficulty

### Stakeholder Perspective

Strategic Obj.	Perform
A	
B	
C	
Average	

**2012 Bond Projects**

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman		

Strategic Objectives	Performance Measures	Performance Targets																		
<b>Objective A</b> Meets Educational Needs	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 5%; text-align: center;">1</td> <td style="width: 70%;">Project Scope Meets Educational Needs</td> <td style="width: 25%;">Green: Rating of ≥ 4.0 (1 - 5 scale)</td> </tr> <tr> <td style="text-align: center;">2</td> <td>Design Meets Educational Needs</td> <td>Yellow: 3.0 - 4.0</td> </tr> <tr> <td style="text-align: center;">3</td> <td>Construction Meets Educational Needs</td> <td>Red: &lt; 3.0</td> </tr> </table>	1	Project Scope Meets Educational Needs	Green: Rating of ≥ 4.0 (1 - 5 scale)	2	Design Meets Educational Needs	Yellow: 3.0 - 4.0	3	Construction Meets Educational Needs	Red: < 3.0	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: white;"></td> <td style="width: 20px; background-color: white;"></td> <td style="width: 20px; background-color: white;"></td> </tr> </table>									
1	Project Scope Meets Educational Needs	Green: Rating of ≥ 4.0 (1 - 5 scale)																		
2	Design Meets Educational Needs	Yellow: 3.0 - 4.0																		
3	Construction Meets Educational Needs	Red: < 3.0																		
<b>Objective B</b> Meets Maintenance / Facility Needs	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 5%; text-align: center;">4</td> <td style="width: 70%;">Project Scope Meets Maint. / Facility Needs</td> <td style="width: 25%;">Green: Rating of ≥ 4.0 (1 - 5 scale)</td> </tr> <tr> <td style="text-align: center;">5</td> <td>Design Meets Maint. / Facility Needs</td> <td>Yellow: 3.0 - 4.0</td> </tr> <tr> <td style="text-align: center;">6</td> <td>Construction Meets Maint. / Facility Needs</td> <td>Red: &lt; 3.0</td> </tr> </table>	4	Project Scope Meets Maint. / Facility Needs	Green: Rating of ≥ 4.0 (1 - 5 scale)	5	Design Meets Maint. / Facility Needs	Yellow: 3.0 - 4.0	6	Construction Meets Maint. / Facility Needs	Red: < 3.0	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: white;"></td> <td style="width: 20px; background-color: white;"></td> <td style="width: 20px; background-color: white;"></td> <td style="width: 20px; background-color: white;"></td> </tr> </table>									
4	Project Scope Meets Maint. / Facility Needs	Green: Rating of ≥ 4.0 (1 - 5 scale)																		
5	Design Meets Maint. / Facility Needs	Yellow: 3.0 - 4.0																		
6	Construction Meets Maint. / Facility Needs	Red: < 3.0																		
<b>Objective C</b> Design Advisory Group (DAG) Needs	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 5%; text-align: center;">7</td> <td style="width: 70%;">Master Planning: Scope Meets DAG Needs</td> <td style="width: 25%;">Green: Rating of ≥ 4.0 (1 - 5 scale)</td> </tr> <tr> <td style="text-align: center;">8</td> <td>Design Meets DAG Needs</td> <td>Yellow: 3.0 - 4.0;</td> </tr> <tr> <td style="text-align: center;">9</td> <td>Construction Meets DAG Needs</td> <td>Red: &lt; 3.0</td> </tr> </table>	7	Master Planning: Scope Meets DAG Needs	Green: Rating of ≥ 4.0 (1 - 5 scale)	8	Design Meets DAG Needs	Yellow: 3.0 - 4.0;	9	Construction Meets DAG Needs	Red: < 3.0	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20px; background-color: yellow;"></td> <td style="width: 20px; background-color: yellow;"></td> <td style="width: 20px; background-color: green;"></td> <td style="width: 20px; background-color: white;"></td> </tr> </table>									
7	Master Planning: Scope Meets DAG Needs	Green: Rating of ≥ 4.0 (1 - 5 scale)																		
8	Design Meets DAG Needs	Yellow: 3.0 - 4.0;																		
9	Construction Meets DAG Needs	Red: < 3.0																		

October 2015

8





# Program Update

## Balanced Scorecard – Equity Perspective

**Narrative Comments:**

1. Minimal change in MWESB percentages over the last month. The program continues to exceed the aspirational goal for consultants (19%) but fall below for contractors (5%). Consolidated MWESB is about 9.5%.

2. The scorecard has a smattering of yellow and greens for workforce participation. The ability to achieve the 20% goal is in part due to the availability of apprentices in each trade; due to the abundance of construction projects in the area some trades did not have enough available apprentices to go around. We communicate regularly with the contractors and the City of Portland to monitor these efforts.

3. Student participation continues to go very well. By all accounts the summer internships were a great success and consultants and contractors continue to provide opportunities for student engagement both inside and outside the schools.

Color Key	
	Good
	Concerns
	Difficulty

Equity Perspective

Strategic Obj.	Perform
A	
B	
C	
Average	

2012 Bond Projects

Improvements 2013	Roosevelt HS	Faubion K8	Improvements 2014	Franklin HS	Improvements 2015	Improvements 2015-SCI	Grant HS	Marshall Campus	Improvements 2015-Maple	Tubman		Program Mgmt

Strategic Objectives	Performance Measures	Performance Targets
Objective A Meets Aspirational MWESB	1 Project objectives established	
	2 Consultants - % of payments made to MWESB owned	Green: MWESB >18% Yellow: MWESB >10% Red: MWESB <10%
	3 Contractors - % of payments made to MWESB owned	
Objective B apprenticable trade participation	4 Project objectives established >\$200k contracts	Green: participation >20% Yellow: participation >10% Red: participation <10%
	5 Contractors % of labor hours/apprenticable trade	
Objective C Meets student participation	6 Project objectives established >\$100k contracts	Per AD
	7 Tier 1 - Group Activities EG: career fairs, guest speakers	Green: students > 500 Yellow: students > 100 Red: students < 100
	8 Tier 2 - 1-on-1, Short-Term Activities EG: job shadows, mock interviews	Green: students > 50 Yellow: students > 20 Red: students < 20
	9 Tier 3 - 1-on-1, Long-Term Activities EG: internships	Green: students > 10 Yellow: students > 5 Red: students < 5

	2013	2014	2015	2016	2017	2018	2019	2020
Objective A								
Objective B								
Objective C								

October 2015

9



# Program Update

## Balanced Scorecard – Budget Perspective

**Narrative Comments:**

- Total bond program budget is a little more than \$550 million, with about \$300 million in committed costs and \$130 million in expenses.
- As Tubman, IP2015-Maplewood, IP2015-SCI, and the IP2014 elevators near closeout, all projects anticipate finishing under budget.
- Field conditions uncovered during demolition have caused the IP2015 project forecast to exceed the current budget. Program contingency will be moved to cover the additional expenses.
- Similarly Marshall has experienced additional cost items exceeding the \$4 million budget. Program contingency will be moved to cover the additional expenses.
- Both RHS and FHS continue the GMP buyout process.

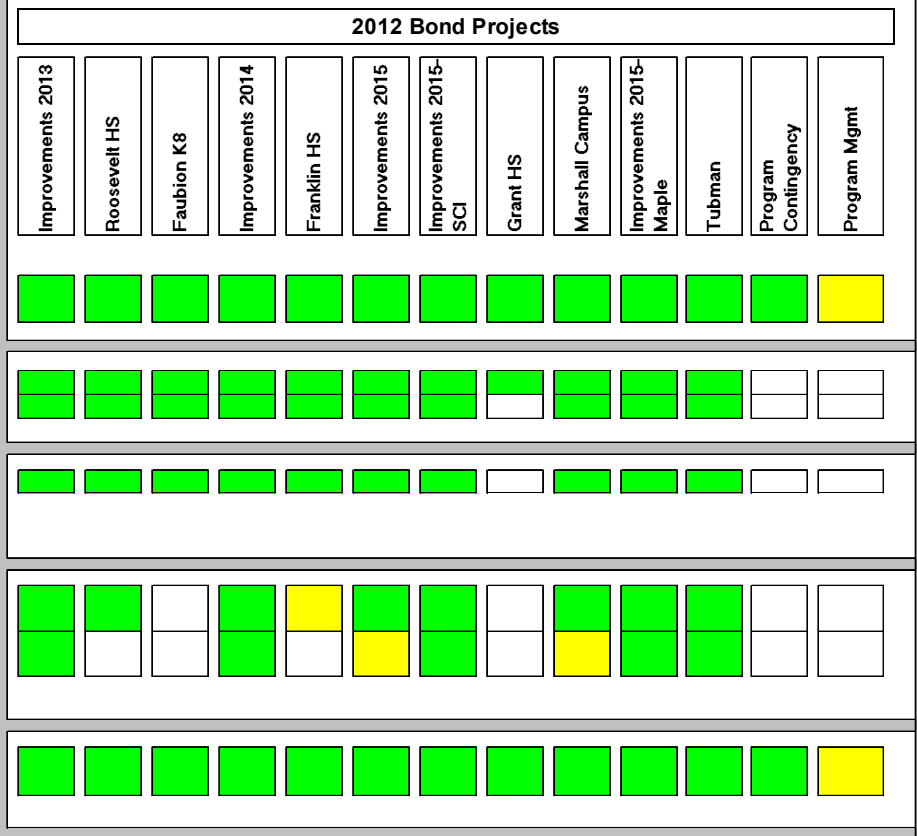
**Color Key**

	Good
	Concerns
	Difficulty

### Budget Perspective

**Strategic Obj. Perform**

A	
B	
C	
D	
Average	



Strategic Objectives	Performance Measures	Performance Targets
<b>Objective A</b> Project Budget and Scope	1 Initial Cost Estimate of Approved Scope	≥ 10% Contingency Available
	2 Master Plan	Within Budgeted Amount
<b>Objective B</b> Planning & Design Costs within Budget	3 Projected Total P & D Costs	Within Budgeted Amount
<b>Objective C</b> Construction Costs within Budget	4 Construction Cost Award Price or GMP	Within Budgeted Amount
	5 Construction Cost Current Estimate thru 50% complete	>5% project level contingency complete
<b>Objective D</b> Project within Budget	6 Total Project Costs Within Budgeted Amount	Within Budgeted Amount



# Program Update

## OSM Project Management Cost Report

Project Name	Current Budget	Current Budget	Delta
Franklin HS Modernization	106,570,859	106,569,768	1,091
Grant HS Modernization	111,891,581	111,891,581	-
Roosevelt HS Modernization	96,617,431	96,617,431	-
Faubion Replacement	48,840,418	48,840,418	-
Improvement Project 2013	11,969,300	11,969,300	-
Improvement Project 2014	18,106,799	18,106,799	-
Improvement Project 2015	13,448,142	13,448,142	-
Improvement Project 2015 - Maplewood	1,644,527	1,644,527	-
Improvement Project 2015 - SCI	2,542,153	2,542,153	-
Improvement Project 2016	13,565,783	13,565,783	-
Improvement Project 2017	10,225,934	10,225,934	-
Improvement Project 2018	642,311	642,311	-
Improvement Project 2019	273,995	273,995	-
Master Planning - Benson HS	500,000	500,000	-
Master Planning - Cleveland HS	-	-	-
Master Planning - Jefferson HS	-	-	-
Master Planning - Lincoln HS	400,000	400,000	-
Master Planning - Madison HS	400,000	400,000	-
Master Planning - Wilson HS	-	-	-
Marshall Swing Site - Bond 2012	4,359,080	4,009,080	350,000
Tubman Swing Site - Bond 2012	2,335,000	2,335,000	-
Swing Sites & Transportation	-	-	-
Educational Specification	300,000	300,000	-
Debt Repayment	45,000,000	45,000,000	-
2012 Bond Program	60,875,944	61,225,944	(350,000)
	<b>550,509,258</b>	<b>550,508,167</b>	<b>1,091</b>

### Notable Budget Changes

- **\$350k transferred from program contingency (CSM Contingency) to Marshall**



# Program Update

## OSM Project Management Cost Report

### Resources

GO Bond	482,000,000
Bond Sale Premium	47,081,952
Earned Interest	310,318
Concordia University	15,510,000
State Rehabilitation Grant Program (SRGP)	2,832,390
SRGP Match (Fund 405)	85,068
Senate Bill 1149	1,606,015
Facilities & Asset Management (FAM)	198,057
Energy Trust	28,580
Debt Savings (Fund 405)	783,880
Verizon Roof Design	7,478
Great Field Funds	65,517
	<b>550,509,258</b>



# Program Update

## OSM Project Management Cost Report

Project Name	Original Project Budget	Project Budget Changes	Current Budget	Project Estimate At Completion	Forecasted Over/ (Under)	Invoices Approved
Franklin HS Modernization	81,585,655	24,985,204	106,570,859	98,186,535	(8,384,324)	11,325,292
Grant HS Modernization	88,336,829	23,554,752	111,891,581	98,891,145	(13,000,436)	166,998
Roosevelt HS Modernization	68,418,695	28,198,736	96,617,431	88,287,431	(8,330,000)	11,771,768
Faubion Replacement Improvement Project 2013	27,035,537	21,804,881	48,840,418	44,271,338	(4,569,080)	3,418,136
Improvement Project 2013	9,467,471	2,501,829	11,969,300	11,967,307	(1,993)	11,963,139
Improvement Project 2014	13,620,121	4,486,678	18,106,799	17,878,224	(228,575)	17,701,839
Improvement Project 2015	13,521,066	(72,924)	13,448,142	13,494,272	46,130	9,838,274
Improvement Project 2015 - Maplewood	-	1,644,527	1,644,527	1,546,285	(98,242)	1,455,739
Improvement Project 2015 - SCI	-	2,542,153	2,542,153	2,120,944	(421,209)	1,595,525
Improvement Project 2016	15,274,437	(1,708,654)	13,565,783	12,370,897	(1,194,886)	165,044
Improvement Project 2017	6,796,707	3,429,227	10,225,934	8,692,044	(1,533,890)	-
Improvement Project 2018	9,062,119	(8,419,808)	642,311	545,964	(96,347)	-
Improvement Project 2019	-	273,995	273,995	232,896	(41,099)	-
Master Planning - Benson HS	191,667	308,333	500,000	500,000	-	5,929
Master Planning - Cleveland HS	191,667	(191,667)	-	-	-	-
Master Planning - Jefferson HS	191,667	(191,667)	-	-	-	-
Master Planning - Lincoln HS	191,667	208,333	400,000	400,000	-	8,767
Master Planning - Madison HS	191,667	208,333	400,000	400,000	-	-
Master Planning - Wilson HS	191,667	(191,667)	-	-	-	-
Marshall Swing Site - Bond 2012	-	4,359,080	4,359,080	4,536,045	176,965	3,528,404
Tubman Swing Site - Bond 2012	-	2,335,000	2,335,000	2,109,149	(225,851)	430,291
Swing Sites & Transportation	9,550,000	(9,550,000)	-	-	-	-
Educational Specification	-	300,000	300,000	287,768	(12,232)	275,168
Debt Repayment	45,000,000	-	45,000,000	45,000,000	-	45,000,000
2012 Bond Program	93,181,361	(32,305,417)	60,875,944	41,371,160	(19,504,784)	12,136,323
	<b>482,000,000</b>	<b>68,509,258</b>	<b>550,509,258</b>	<b>493,089,403</b>	<b>(57,419,854)</b>	<b>130,786,635</b>



## Program Update

### Project Updates

- Franklin High School
- Roosevelt High School
- Grant High School
- Faubion PK-8
- Tubman Campus
- IP 2014
- IP2015
- IP2015-SCI
- IP2015-Maplewood
- IP2016
- Master Planning



## Project Description

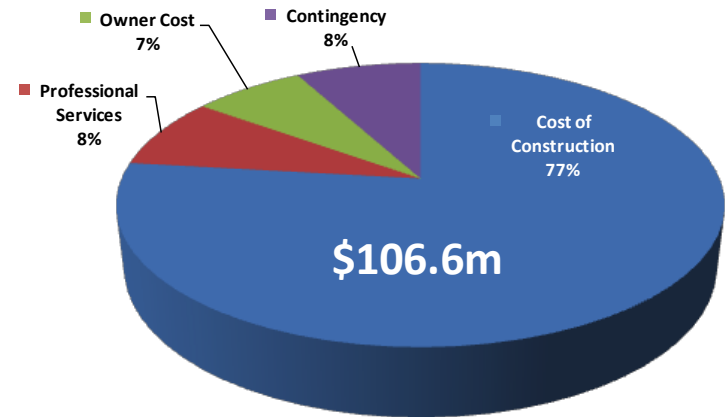
**Brief Project Description:** Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that included stakeholder input. All campus functions have been relocated to the Marshall Campus.

**Current Project Phase:** Construction  
**Construction Start:** Summer of 2015  
**Construction Duration:** 21.6 Months  
**Scheduled Completion:** Summer of 2017  
**Design Firm:** DOWA-IBI Group  
**Contractor:** Skanska

## Comments

1. Bidding has been completed on all 4 bid packages
2. Reconciliation of the total project buy-out is ongoing
3. All Permits have been issued for the 4 bid packages
  - Public Works permit still due
4. Project Team coordination and clash detection meetings continue
5. SAFETY:
  - Recordable Accidents: 2
  - Reportable Accidents: 0

## Projected Budget Breakout



## Photos



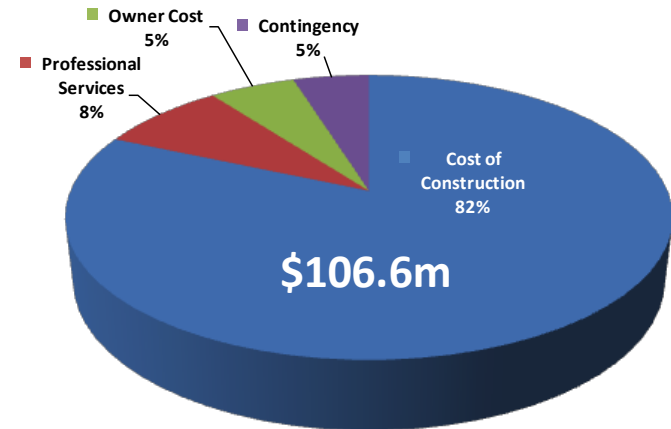


## Project Description

**Brief Project Description:** Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that included stakeholder input. All campus functions have been relocated to the Marshall Campus.

**Current Project Phase:** Construction  
**Construction Start:** Summer of 2015  
**Construction Duration:** 21.6 Months  
**Scheduled Completion:** Summer of 2017  
**Design Firm:** DOWA-IBI Group  
**Contractor:** Skanska

## Projected Budget Breakout



## Comments

1. Bidding has been completed on all 4 bid packages
2. Reconciliation of the total project buy-out is ongoing
3. All Permits have been issued for the 4 bid packages
  - Public Works permit still due
4. Project Team coordination and clash detection meetings continue
5. SAFETY:
  - Recordable Accidents: 2
  - Reportable Accidents: 0

## Photos







**Sector 1 Orchestra Pit Overview NW View**



**Sector 7 Building Pad Placement (Rm. 7018 Exercise/Wrestling)**



**Gravel installation for the Cement Treatment Zone South End of Field**

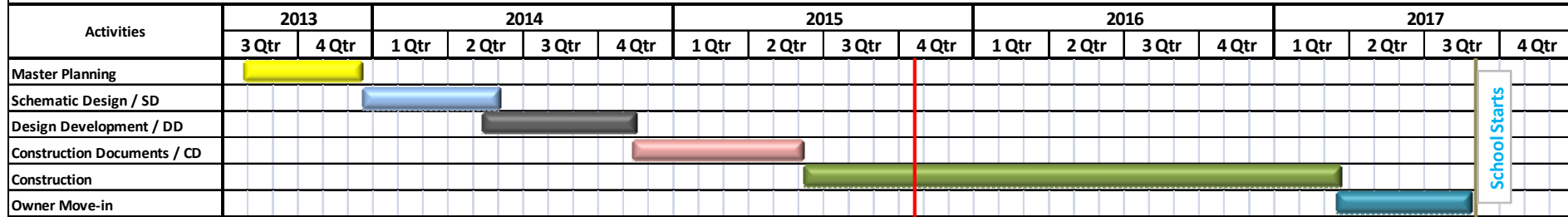


**Interior Demolition**



## Schedule

### Summary Schedule



### Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Issue Building Permit (BP #3)	10-May-15	10-May-15	17-Aug-15	99	17-Aug-15	99	3-Sep-15	116	17	3-Sep-15	116	17
S1 - Performing Arts Center	29-Jun-15	17-Mar-17	29-Jun-15	0	17-Mar-17	0	29-Jun-15	0	0			
S2 - STEM/CTE	29-Jun-15	30-Nov-16	29-Jun-15	0	30-Nov-16	0	29-Jun-15	0	0			
S5 - Student Commons	9-Jul-15	16-Feb-17	9-Jul-15	0	16-Feb-17	0	9-Jul-15	0	0			
S7 - Athletic Bldg	22-Jul-15	3-Jan-17	22-Jul-15	0	3-Jan-17	0	22-Jul-15	0	0			
S3 - West Wing Classroom Renovations	31-Jul-15	23-Nov-16	31-Jul-15	0	23-Nov-16	0	31-Jul-15	0	0			
S4 - Main Building Renovations	4-Sep-15	29-Dec-16	4-Sep-15	0	29-Dec-16	0	4-Sep-15	0	0			
S6 - East Wing Renovations	21-Sep-15	2-Dec-16	21-Sep-15	0	2-Dec-16	0						
S8 - Grandstand & Concessions	28-Jul-16	2-Dec-16	28-Jul-16	0	2-Dec-16	0						
Owner Move In	21-Mar-17	23-Aug-17	13-Mar-17	-8	24-Aug-17	1						
Substantial Completion Building	17-Mar-17	17-Mar-17	17-Mar-17	0	17-Mar-17	0						
Substantial Completion Site	19-Jul-17	19-Jul-17	19-Jul-17	0	19-Jul-17	0						

Activity has reached some or all completion dates

\* Calendar Days

#### Construction Status

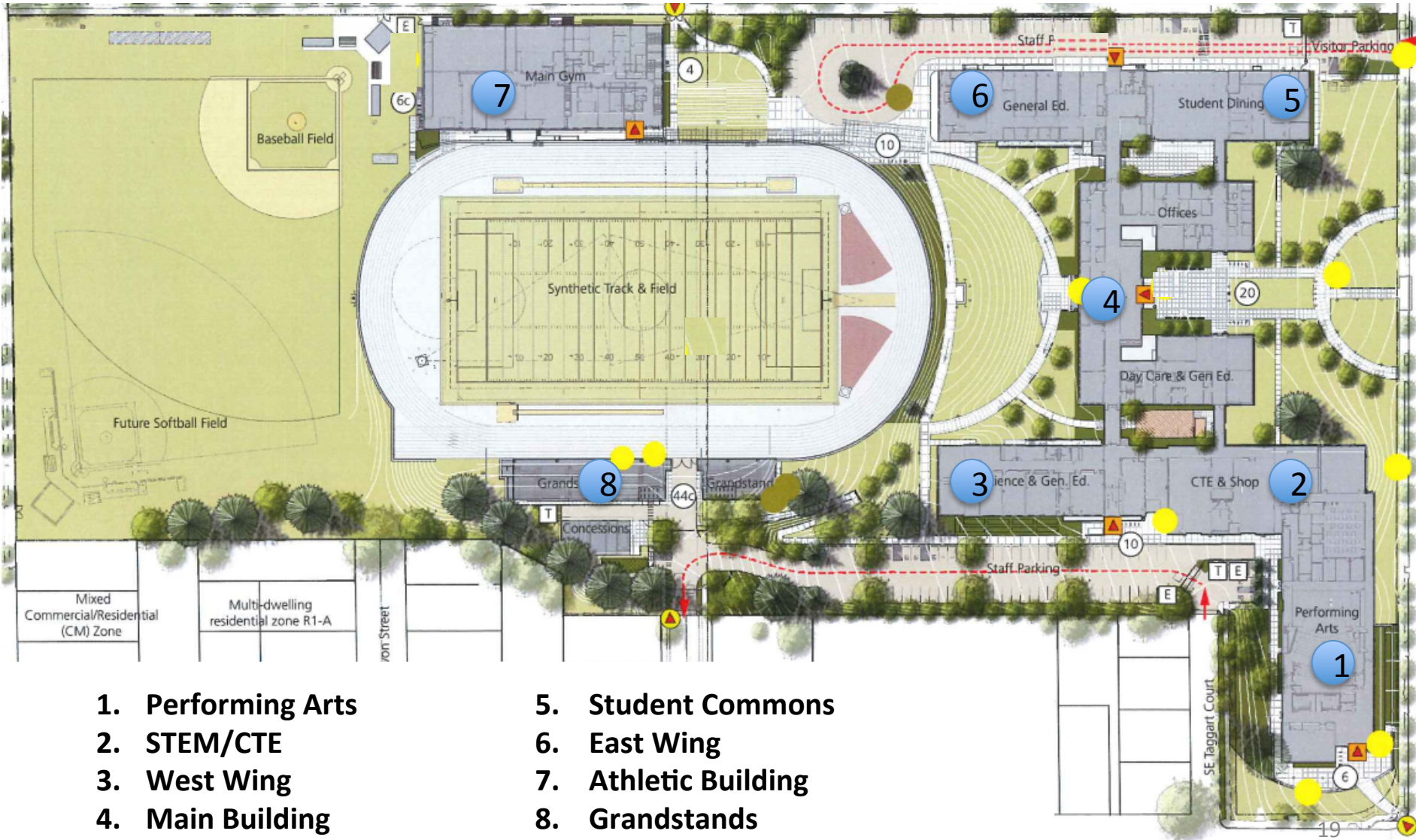
**Percent Complete Planned: 6%**

**Percent Complete Actual: 6%**

S1 thru S8 are site construction sectors



## Schedule



- 1. Performing Arts
- 2. STEM/CTE
- 3. West Wing
- 4. Main Building

- 5. Student Commons
- 6. East Wing
- 7. Athletic Building
- 8. Grandstands

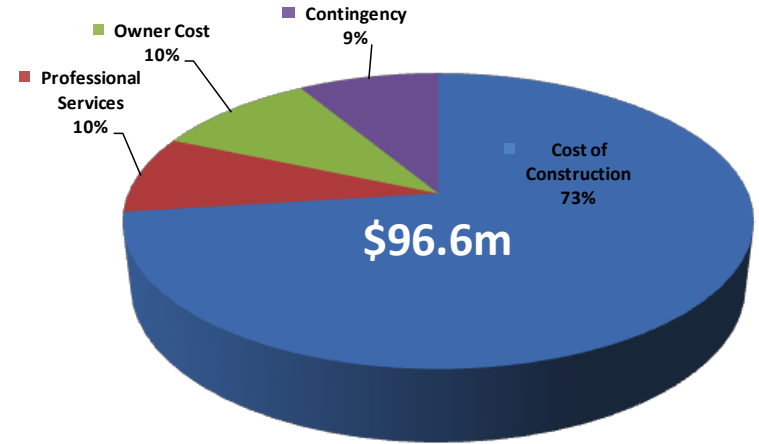


## Project Description

**Brief Project Description:** Full campus modernization to accommodate a student capacity of 1,350 and a core capacity of 1,700 based on master planning and schematic design processes that included stakeholder input. All students are to be housed on site during the phased project construction.

**Current Project Phase:** Construction  
**Construction Start:** Spring of 2015  
**Construction Duration:** 31.1 Months  
**Scheduled Building Completion:** Summer of 2017  
**Design Firm:** Bassetti Architects  
**Contractor:** Lease Crutcher Lewis

## Projected Budget Breakout



## Comments

- Project Buyout in progress - expected complete by end of October. No budget changes outside the Project GMP are anticipated for Buyout**
- A GMP change is anticipated if the BOE adjusts the project scope to retain the Auto Shop**
- Project is approx. 2 wks behind schedule by PD Baseline & Contractor Draft. Contractor has begun working Saturdays to recover time. Contractor Baseline Schedule does not have final approval – expect by end of October.**
- SAFETY:**
  - Recordable Accidents: 0**
  - Reportable Accidents: 0**

## Photos



**New Gym Footings**



**Orchestra Pit Continuous Footing Formwork in Progress**



**CMU Walls for Gym (Area C)**



**Orchestra Pit Continuous Footing Placed with Backfill Ongoing**

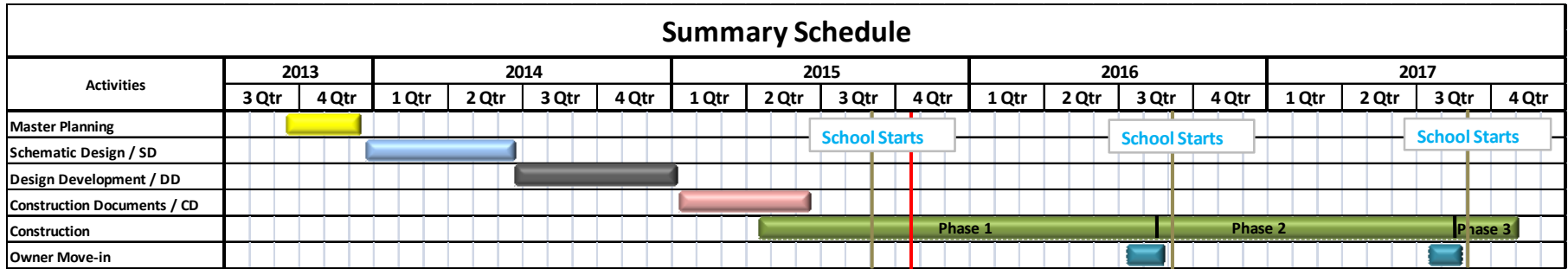


**Slab On Grade Placement with Laser Screed**



## Schedule

### Summary Schedule



### Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB *	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Establish GMP	15-Sep-14	15-Sep-14	6-Mar-15	172	6-Mar-15	172	2-Apr-15	199	27	2-Apr-15	199	27
Construction Documents - BP #2	----	12-Feb-15	10-Jan-15	----	5-Jun-15	113	12-Jan-15	----	2	12-Jun-15	120	7
Issue Demo Abatement Permit - BP #1	17-Dec-14	----	25-Mar-15	98	20-Apr-15	----	20-Mar-15	93	-5	28-Apr-15		8
Issue Grading/Foundation Permit - BP #1	----	----	20-Mar-15	----	29-May-15	----	20-Mar-15		0	18-Jun-15		20
CM/GC Mobilize to site	16-Mar-15	16-Mar-15	15-Apr-15	30	15-Apr-15	30	15-Apr-15	30	0	15-Apr-15	30	0
Issue Final Building Permit - BP #2	----	23-Jan-15	29-May-15	----	21-Aug-15	210	29-May-15		0	Final Permit		5.1 months
Construction - Phase 1 - Gym	16-Mar-15	----	16-Jun-15	----	24-Jun-16	----	15-Apr-15	30	-62			
Construction - Phase 1 - Theater/Perf Arts	16-Mar-15		29-Jun-15		24-Jun-16		2-Jul-15	108	3			
Owner Move In - Phase 1	21-Mar-17	----	11-Jul-16	-253	24-Aug-16	----						
Construction - Phase 2 - Main Building	----	----	13-Jun-16	----	9-Jun-17	----						
Owner Move In - Phase 2	----	23-Aug-17	17-Jul-17	----	24-Aug-17	1						
Construction - Phase 3 - Site	----	17-Mar-17	13-Jun-16	----	3-Nov-17	----						
Building Substantial Completion	17-Mar-17	17-Mar-17	17-Aug-17	153	17-Aug-17	153						
Final Completion (Phase 3)	17-Mar-17	17-Mar-17	3-Nov-17	231	3-Nov-17	231						

Activity has reached some or all completion dates

\* Calendar Days

#### Critical Data:

- Original PDB did not anticipate current Project phasing and is no longer accurate to Project Sequencing.
- Winter 2015 Quarter Update will show current Schedule Update as new PDB.
- **Current Schedule for Final Building Permit is 30 Oct 2015.**

#### Construction Status

<b>Percent Complete Planned:</b>	<b>8%</b>
<b>Percent Complete Actual:</b>	<b>7%</b>

BP = Bid Package

#### Construction Phasing:

- Phase 1 - New Gymnasium/Classroom Wing/Theater/Renovated Building for New Arts & Media Center
- Phase 2 - Main Building Fully Renovated
- Phase 3 - Sitework/ Ball Fields/Demolition of Cafeteria, Library & Removal of Temporary Facilities

\*\*Winter 2015 Update will include Contractor Master Schedule dates compared with new PD Baseline

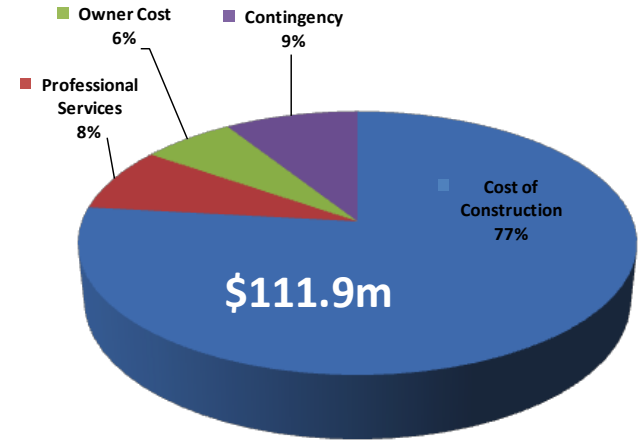


## Project Description

**Brief Project Description:** Full campus modernization to accommodate a student capacity of 1,700 and a core capacity of 1,700 students based on a master planning process that includes stakeholder input. All campus functions are to be relocated to the Marshall Campus during construction.

**Current Project Phase:** Master Planning  
**Construction Start:** Summer of 2017  
**Construction Duration:** 21.4 Months  
**Scheduled Completion:** Summer of 2019  
**Design Firm:** Mahlum  
**Contractor:** To Be Determined

## Projected Budget Breakout



## Comments

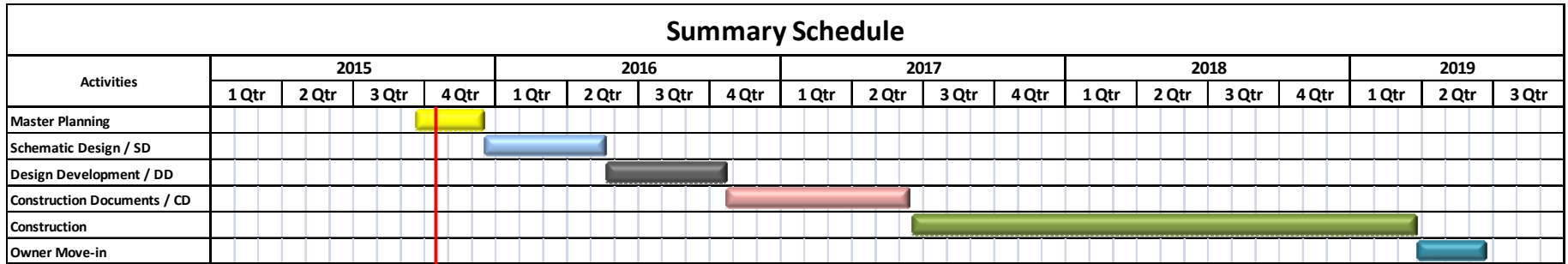
1. Master Planning has begun
  - The first of 4 Master Planning Workshops is on October 24th
2. The following activities are ongoing:
  1. DAG Meetings
  2. Stakeholder meetings
  3. Traffic Engineering study
  4. Arborist study

## Photos





## Schedule



### Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Project Director Baseline (PDB)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from PDB*	Finish	Finish Delta from PDB*	Start	Start Delta from PDB*	Start Delta from Update*	Finish	Finish Delta from PDB*	Finish Delta from Update*
Prepare, Release Design Firm RFP	16-Mar-15	10-Apr-15	4-Feb-15	-40	31-Mar-15	-10	28-Jan-15	-47	-7	29-Jun-15	80	90
Design Notice to Proceed	1-Jul-15	1-Jul-15	19-Aug-15	49	19-Aug-15	49	23-Sep-15	84	35	23-Sep-15	84	35
Master Planning	1-Jul-15	9-Oct-15	19-Aug-15	49	15-Dec-15	67	23-Sep-15	84	35			
Master Plan Approved by PPS BOE	9-Oct-15	9-Oct-15	16-Dec-15	68	16-Dec-15	68						
Schematic Design	10-Oct-15	4-Apr-16	16-Dec-15	67	20-May-16	46						
Request Proposals by CM/GC	6-Nov-15	14-Dec-15	25-Dec-15	49	25-Dec-15	42						
CM/GC Notice To Proceed (Precon)	4-Feb-16	4-Feb-16	4-Feb-16	0	4-Feb-16	0						
Design Development	5-May-16	10-Sep-16	20-May-16	15	26-Oct-16	46						
Construction Documents	11-Sep-16	1-May-17	26-Oct-16	45	15-May-17	14						
Sign GMP	7-Oct-16	7-Oct-16	16-Nov-16	40	16-Nov-16	40						
Building Permit	11-Mar-17	9-Jun-17	15-May-17	65	10-Sep-17	93						
CM/GC Mobilize to site	15-Jun-17	15-Jun-17	15-Jun-17	0	15-Jun-17	0						
Substantial Completion	20-Mar-19	20-Mar-19	20-Mar-19	0	20-Mar-19	0						
Owner Move In	2-May-19	20-Jun-19	23-Apr-19	-9	20-Jun-19	0						

Activity has reached some or all completion dates

\* Calendar Days

Master Plan	2.8 months
Activity Durations	
SDs	5.2 months
DDs	5.3 months
CDs	6.7 months
Total Design	17.2 months
Construction	21.4 months





## Project Description

**Brief Project Description:** In direct partnership with Concordia University for a full campus replacement, this project will be constructed based on a master planning process that included stakeholder input. All campus functions are to be relocated during construction.

**Current Project Phase:** ITB Phase of 2 Step Process

**Construction Start:** 4th Quarter of 2015 (Demo)

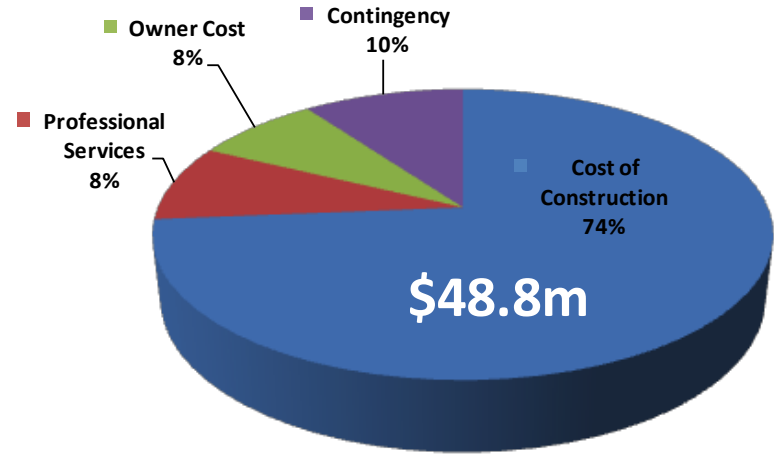
**Construction Duration:** 16.5 Months

**Scheduled Completion:** Summer of 2017

**Design Firm:** BOORA

**Contractor:** TBD

## Projected Budget Breakout



## Comments

1. Concordia property has been transferred to PPS for project development.
2. Draft survey of hazardous materials is finished.
3. Contractors who have been invited to bid the project are: PNC, Skanska, Triplett Wellman, Todd Construction, and Emerick Construction
4. Darren Lee has started as the Construction Manager

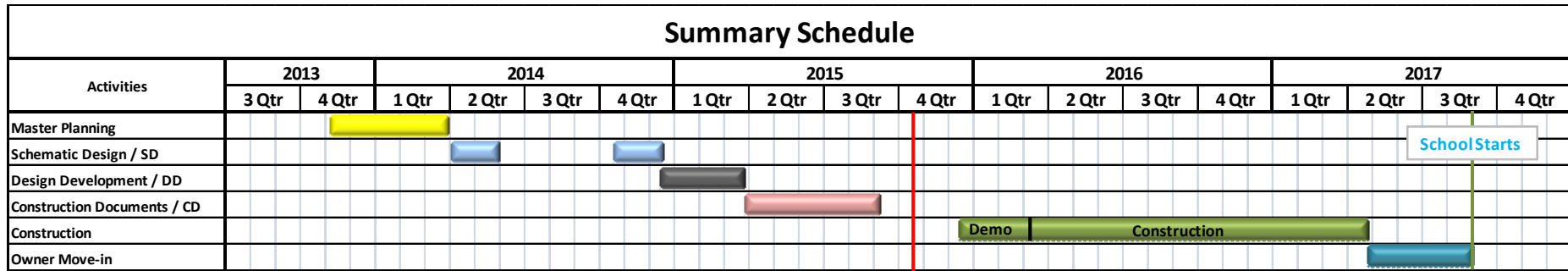
## Photos





## Schedule

### Summary Schedule



### Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Master Planning	4-Oct-13	5-Feb-14	4-Oct-13	0	5-Feb-14	0	9-Nov-13	36	36	31-Mar-14	54	54
Schematic Design / SD	4-Nov-14	6-Jan-15	1-May-14	-187	30-Nov-14	-37	24-Apr-14	-194	-7	17-Dec-14	-20	17
Design Development / DD	5-Feb-15	11-Jun-15	1-Dec-14	-66	30-Apr-15	-42	18-Dec-14	-49	17	27-Mar-15	-76	-34
Request GC Proposals - Step 1	9-Dec-15	9-Dec-15	31-Jul-15	-131	23-Jul-15	-139	30-Jun-15	-162	-31	23-Jul-15	-139	0
Review GC Proposals - Step 1	9-Dec-15	12-Jan-16	24-Jul-15	-138	18-Aug-15	-147	24-Jul-15	-138	0	8-Sep-15	-126	21
Construction Documents / CD	11-Jun-15	2-Nov-15	1-May-15	-41	3-Sep-15	-60	30-Mar-15	-73	-32	4-Sep-15	-59	1
Request GC Proposals - Step 2	14-Oct-15	17-Nov-15	14-Oct-15	0	17-Nov-15	0	14-Oct-15	0	0			
Review GC Proposals - Step 2	17-Nov-15	15-Dec-15	17-Nov-15	0	15-Dec-15	0						
Land & Building Permits	6-Jan-15	25-Mar-16	27-May-14	-224	4-Jan-16	-81	27-May-14	-224	0			
GC Notice To Proceed	29-Jan-16	29-Jan-16	16-Dec-15	-44	16-Dec-15	-44						
GC Mobilize to site	13-Jun-16	13-Jun-16	17-Dec-15	-179	29-Dec-15	-167						
Substantial Completion	25-Apr-17	25-Apr-17	24-Apr-17	-1	24-Apr-17	-1						
Owner Move In	8-Jun-17	10-Aug-17	25-Apr-17	-44	6-Jun-17	-65						

Activity has reached some or all dates

\* Calendar Days

Master Plan	4.7 months
Activity Durations	
SDs	3.9 months
DDs	3.3 months
CDs	5.3 months
Total Design	12.5 months
Construction	16.5 months

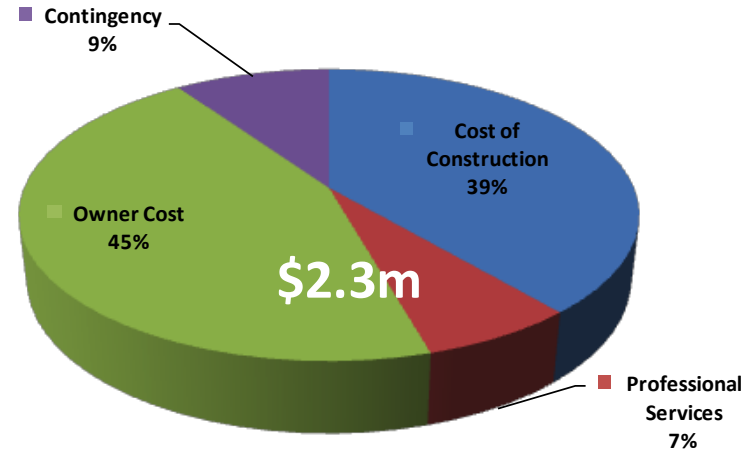


## Project Description

**Brief Project Description:** Campus improvements to facilitate the occupancy by the Faubion PK-8 campus. Improvements are focused on accessibility, safety, and program adjustments for PK-8 users.

**Current Project Phase:** Closeout  
**Construction Start:** May 2015  
**Construction Duration:** 2.2 Months  
**Construction Completion:** August 2015  
**Design Firm:** BOORA Architects Inc.  
**Contractor:** 2KG Contractors Inc.

## Projected Budget Breakout



## Comments

- Outstanding items for 2KG Contract:** Remaining Window shade installation; Exterior Handrail installation; Hardware installation; misc painting
  - Scheduling work during swing shift and weekends to complete
- Imagination Playground equipment being delivered second week of October
- Makerspace equipment delivery began fourth week of September
- Roof + Drain contract executed to McDonald & Wetle

## Photos





## Project Description

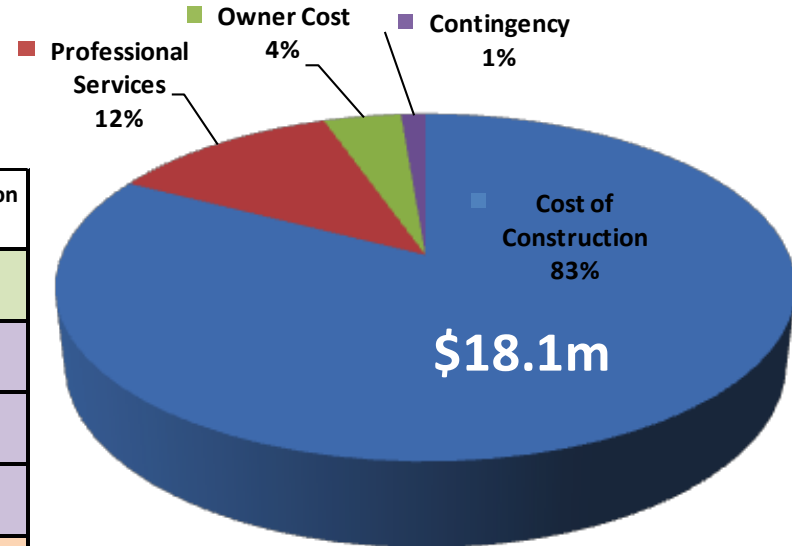
**Project Description:** A multiple site project with multiple construction areas

**Current Project Phase:** Closeout

**Scheduled Completion:** August 2014 for Summer Work

**Construction Duration:** 63 Calendar Days for Summer Work

## Projected Budget Breakout



Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classroom Improvements	Construction Package
BLRB	Hosford (6-8)	X	X	X*	X	1
	James John (K-5)	X	X	X*		
FFA	Beach (K-8)		X	X*	X	2
	Woodlawn (PK-8)		X		X	3
	Boise-Eliot/Humboldt (PK-8)	X	X		X	
	Chief Joseph (PK-5)		X			
	King (PK-8)				X	4
	Vernon (PK-8)				X	
Oh Planning	Arlita (K-8)	X	X		X	5
	Creston (K-8)	X	X		X	
	Grout (K-5)		X			6
	Lane (6-8)		X		X	

X\* = Includes Elevator

## Comments

## Photos

1. Completing close-out
2. Expect to return \$200,000 to contingency





## Project Description

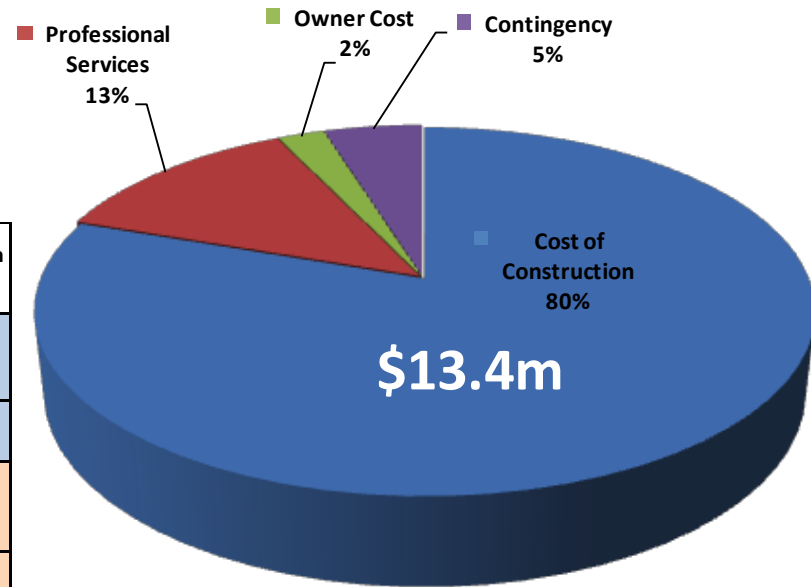
**Project Description:** A multiple site project with multiple construction areas

**Current Project Phase:** Construction / Closeout

**Scheduled Completion:** August 2015 (elevators later)

**Construction Duration:** 65 Calendar Days for Summer Work

## Projected Budget Breakout



Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements	Construction Package
Oh Planning	Ainsworth (K-5)	X		X*		1
	Woodlawn (PK-8)			X*		
Oh Planning	Hayhurst (K-5)	X			X	2
	Stephenson (K-5)	X				
Oh Planning	Creative Science / Clark (K-8)	X			X	3
	Llewellyn (K-5)		X			
	Buckman (K-5)	X		X		4
	Sabin (PK-8)	X		X	X	

X\* = Includes Elevator

## Comments

- All schools substantially complete for summer work
- Elevators at Woodlawn and Ainsworth are in construction
  - Both expected to be complete in April 2016
- Sabin has skylight work still to take place. This work was added at the mid point of construction. Work anticipated to be done by mid November.

## Photos



Woodlawn Elevator Shaft



Ainsworth Elevator Shaft



## Project Description

**Project Description:** Science Classroom and ADA Upgrades to 18 Schools

**Current Project Phase:** Closeout

**Scheduled Completion:** August 2015

**Construction Duration:** 65 Calendar Days for Summer Work

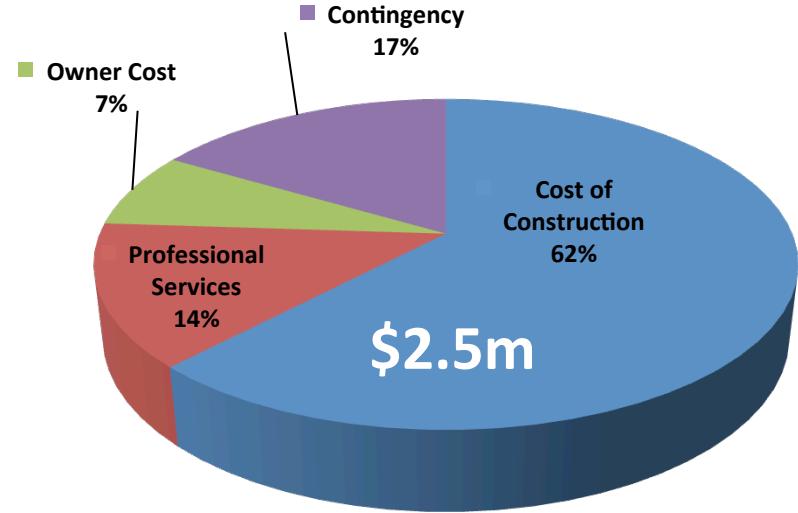
School	ADA	Science Classrooms
Astor		X
da Vinci		X
George		X
Gray		X
Irvington		X
Lee		X
Markham	X	
Meek	X	
Peninsula	X	X

Contract 1

School	ADA	Science Classrooms
Skyline		X
West Sylvan	X	X
Bridger		X
Harrison Park	X	X
Holladay Center	X	
Lent	X	X
Mt. Tabor		X
Richmond	X	
Roseway Heights		X

Contract 2

## Projected Budget Breakout



## Comments

1. Punchlist items complete
2. All 18 schools opened on time
3. Expect to return \$350,000 to contingency

## Photos

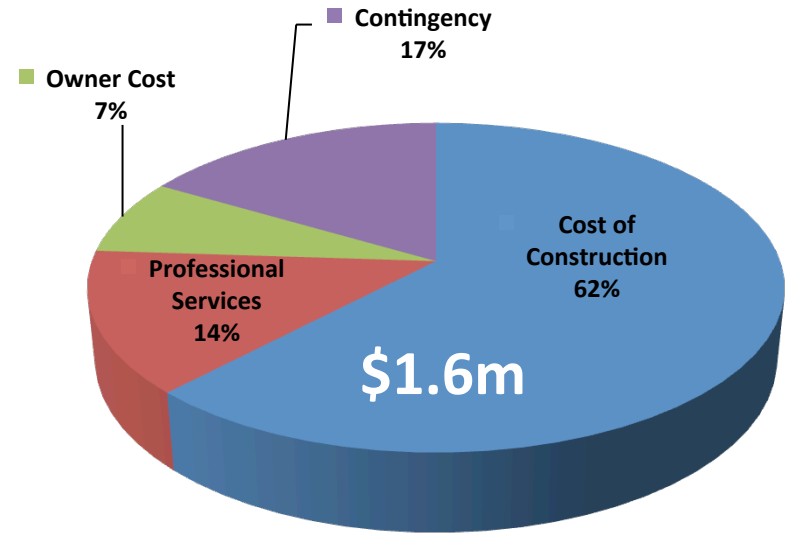




### Project Description

**Project Description:** Improvements to the Maplewood K-5 Roof  
**Current Project Phase:** Closeout  
**Construction Start:** June 2015  
**Construction Duration:** 65 Calendar Days for Summer Work  
**Scheduled Completion:** August 2015  
**Design Firm:** Oh Planning and Design  
**Contractor:** 2KG Contractors

### Projected Budget Breakout



### Comments

1. Project completed with a high productivity rate and a small amount of RFIs and changes
2. Expect to return \$90,000 to contingency

### Photos

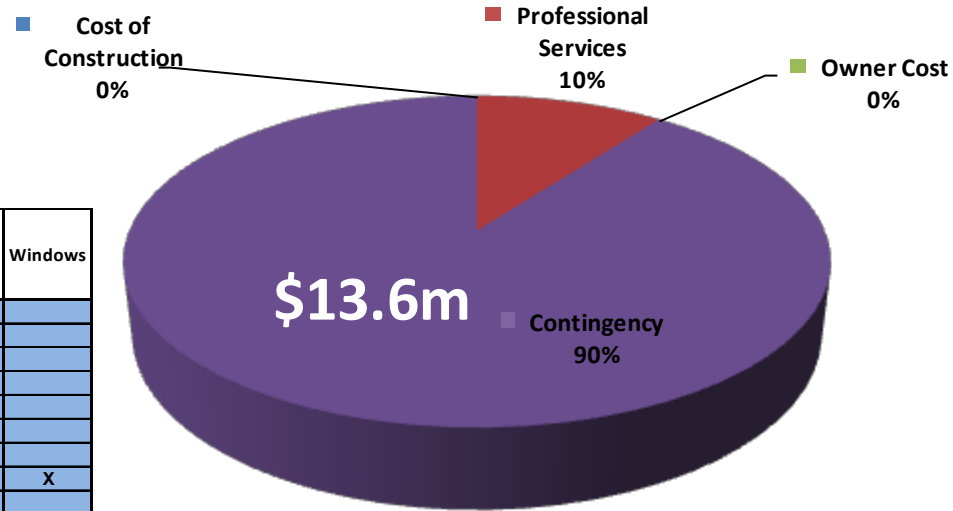




## Project Description

**Project Description:** A 13 site project with multiple construction areas  
**Current Project Phase:** Design  
**Scheduled Completion:** August 2016  
**Construction Duration:** 73 Calendar Days for Summer Work  
**Design Firm:** Oh Planning & BBL  
**Contractor:** TBD

## Projected Budget Breakout



Design Firm	School	Roof Replacement / Seismic Bracing	Seismic Improvements	Accessibility	Science Classrooms Improvements	Windows
BBL	Abernethy (K-5)	X	X			
BBL	Jefferson (9-12)		X	X		
BBL	MLC (K-12)		X	X	X	
BBL	Sellwood (6-8)	X			X	
BBL	Fernwood – Beverly Cleary (2-8)				X	
BBL	Vestal (K-8)				X	
BBL	Winterhaven (K-8)				X	
BBL	Hayhurst (K-5)					X
BBL	Sunnyside (K-8)				X	
OHPD	Cesar Chavez (K-8)			X*	X	
OHPD	Cleveland (9-12)	X		X		
OHPD	Scott (K-8)			X*	X	
OHPD	Grout (K-5)					X

## Comments

1. The budget has increased from \$12.3m to 13.6m for added escalation
2. Geotechnical contract for Rhino One has been issued
3. OHPD is underway on Design Document phase
4. BBL is underway on Schematic Design phase

## Photos







## Schedule

### Summary Schedule

Activities	2015												2016											
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Planning & Project Assessments																								
Design and Permits																								
Construction Bidding																								
Construction and Move in																								

### Significant Schedule Milestone Assessment

Significant Milestone Activity Name	Baseline (BL)		Schedule Update				Actual					
	Start	Finish	Start	Start Delta from BL*	Finish	Finish Delta from BL*	Start	Start Delta from BL*	Start Delta from Update	Finish	Finish Delta from BL*	Finish Delta from Update
Release Design Firm RFP	9-Feb-15	17-Mar-15	9-Feb-15	0	17-Mar-15	0	9-Feb-15	0	0	17-Mar-15	0	0
Design Notice to Proceed	15-May-15	15-May-15	12-Jun-15	28	12-Jun-15	28	23-Jun-15	39	11	23-Jun-15	39	11
Project Assessment	15-May-15	2-Jul-15	15-May-15	0	15-Sep-15	75	23-Jun-15	39	39	15-Sep-15	75	0
Schematic Design / SD	3-Jul-15	26-Aug-15	21-Jul-15	18	15-Oct-15	50	21-Jul-15	18	0			
Design Development / DD	27-Aug-15	25-Oct-15	15-Sep-15	19	25-Nov-15	31	15-Sep-15	19	0			
Construction Documents / CD	26-Oct-15	18-Jan-16	15-Nov-15	20	16-Feb-16	29						
Permit submittal and review	30-Jan-16	29-May-16	17-Feb-16	18	1-May-16	-28						
Request GC Proposals	1-Feb-16	21-Feb-16	1-Mar-16	29	28-Mar-16	36						
Review GC Proposals	22-Feb-16	11-Mar-16	28-Mar-16	35	12-Apr-16	32						
GC Notice To Proceed	25-Mar-16	25-Mar-16	2-May-16	38	2-May-16	38						
Substantial Completion	25-Aug-16	25-Aug-16	20-Aug-16	-5	20-Aug-16	-5						
Elevator Substantial Completion	30-Apr-17	30-Apr-17	30-Mar-17	-31	30-Mar-17	-31						

Activity has reached some or all completion dates

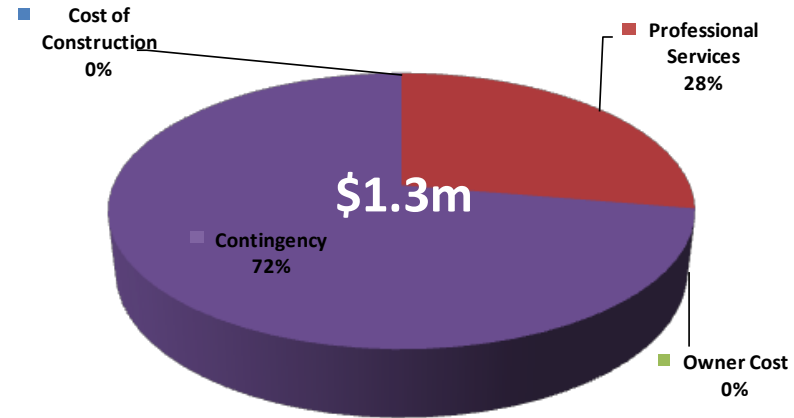
\* Calendar Days



## Project Description

**Project Description:** Master Planning for three campuses  
**Current Project Phase:** Pre-Design  
**Scheduled Completion:** June 2016  
**Design Firms:** Benson: DOWA  
 Lincoln: To Be Determined  
 Madison: To Be Determined

## Projected Budget Breakout



### Benson Campus



### Lincoln High School



### Madison High School

## Comments

## Photos

1. Design firm selected for Benson; Lincoln, & Madison awards pending competitive selection process
2. Benson includes EdSpecs + Master Plan
3. All three master plans to be adopted by the Board of Education no later than June 2016





## Schedule

Summary Schedule																					
Activities	2015										2016										
	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
Benson Campus																					
Lincoln HS																					
Madison HS																					



#	Recommendation	Response	Status
1	Update the Program Management Plan	Concur with Comment	Complete
2	Evaluate the current project scheduling process	Concur	Complete
3	Annual work plan for Heery	Nonconcur	Complete
4	Improve the Balanced Scorecard	Concur/Nonconcur	Complete
5	Better match the AG's Model Public Contracts Rules	Concur with Comment	Working
6	Consider adopting the Attorney General's Model Contracting Rules	Concur	Complete
7	Consider increasing the change order authority	Concur with Comment	Complete
8	ITB language and unit prices	Concur	Complete
9	Lowest responsible bid will be based upon Base Bid and Alternatives	Concur	Complete
10	Specify a maximum allowable profit & overhead for Change Order pricing	Concur with Comment	Complete
11	Revise RFP ranking methodology	Concur with Comment	Complete
12	RFP scoring guidelines for specific categories	Concur	Complete
13	Consider increasing the share of deductible per Builders Risk occurrence	Concur with Comment	Complete
14	CM/GC services RFP revisions	Concur	Complete
15	More proscriptive guidelines for the CM/GC to procure subcontracts	Concur	Working
16	Clarify GMP cost refinements	Concur	Complete
17	Clarify District intent for P&OH to be allowed to the CM/GC for changes	Concur with Comment	Working
18	Improve the efficiency of the master planning and design efforts	Concur	Working
19	Complete PPS Design Standards and Guidance	Concur	Complete
20	Project plans and SOPs be developed and implemented by the end of calendar year 2014	Concur	Complete
21	e-Builder filing and indexing	Concur	Complete
22	Streamlined RFI steps	Concur with Comment	Complete
23	Validate PCO process before IP 2014 change order work proceeds	Concur with Comment	Complete
24	Responsibility by Participant Matrix	Concur	Complete
25	PeopleSoft & e-Builder compatibility	Concur	Complete
26	Update and revise the bond communication plan	Concur	Complete
27	Improve public engagement	Concur with Comment	Complete

**This Report 96% Complete – Last Report 93% Complete**



#	Abbreviated Recommendation	Response	Status
1	OSM should ensure that change order work occur only upon appropriately authorized change order execution	Concur	Working
2	Streamline the submittal process on e-Builder	Concur	Complete
3	Incorporate appropriate design recommendations from IP lessons learned	Concur	Working
4	Develop plans for utilizing available contingencies and reserves	Concur with comment	Complete
5	Establish written policies and procedures in the SOP pertaining to GMP spending	Concur with comment	Working
6	Consider increasing the funding for master planning	Concur with comment	Complete
7	Fully involve user groups and stakeholders in updating the LRFP and Ed Specs	Concur	Working
8	Update the currently posted PMP	Concur	Complete
9	Critical elements of the PTMP should be put in place at the beginning of each project	Concur	Working
10	Only use escalation reserve to fund scope changes when escalation will not be needed for other projects	Complete	Complete
11	OSM should continue to develop systems for uniform filing of documents in e-Builder	Concur with comment	Working
12	Clarify where and when SOP requirements and procedures are proscribed for CM/GC and D-B-B projects	Concur	Working
13	Revise the SOP to provide greater explanation of and requirements for value engineering, Project Safety and Security Plans, Site Safety Plans, and project quality	Concur	Working
14	Update the SOP to provide more detailed and accurate information with respect to the alternative contracting	Concur	Working
15	OSM should clarify which projects require the use of 1.5 percent for green technology	Concur	Working
16	OSM should consider revising elements of the budget perspective reporting	Nonconcur	Complete
17	OSM should identify opportunities for savings in payroll and management support line items	Concur with comment	Complete
18	OSM should consider adding specific statutory responsibility requirements to future ITBs	Complete	Complete
19	OSM/P&C should ensure that RFPs clearly state the criteria and weighting for making a choice of one or more firms if an RFP permits one or more firms to be selected by an RFP	Complete	Complete
20	OSM and FAM should consider internal training sessions on public contract procurement law	Concur	Complete
21	Begin work only with signed and executed contracts	Concur	Working
22	OSM should remove article 19e from existing and future CM/GC contracts	Concur	Complete
23	OSM should modify contract language to specify how early work may occur	Concur	Working
24	Project communication plans are to be prepared at the start of new projects	Concur	Working
25	OSM and PPS academic leadership should jointly develop an involvement plan	Concur	Working
26	- Provide more flexibility in the selection of subcontractors PPS contracts - Obtain a written legal opinion about best practices and risks addressing the MWESB aspirational goal	Concur with comment	Working

**This Report 50% Complete – Last Report 42% Complete**



## BAC Discussion

### Next Board Presentation

Tuesday, November 3

or

Tuesday, November 17

### Next BAC Meeting

Wednesday, January 20 (confirm)

Place: TBD